Our Vision:
RECOGNIZED WORLD CLASS HEALTH CARE

2007 Report

To Our Community

Tallahassee Memorial HealthCare
Dear Friends,

We are pleased to take this opportunity to report Tallahassee Memorial HealthCare’s progress toward achieving our vision of becoming a recognized World Class Community Health Care System.

It’s been a year of many significant accomplishments for TMH, and we are proud to share these with you. However, this Report to Our Community is not primarily about citing our achievements. It’s about being accountable to the citizens of our region as stewards of one our community’s most valuable assets – YOUR not-for-profit community health care system.

From a financial perspective, we are pleased to report that after several years of operating at a loss, we have for the second year in a row, closed out our fiscal year with a positive bottom line. As a not-for-profit health care system, this provides us with the opportunity to reinvest those dollars in our facilities, in new technology and in the recruitment and retention of our TMH colleagues – all for the ultimate benefit of the patients we serve.

From a patient care perspective, we constantly monitor an expanding number of quality indicators, which directs us toward areas for improvement. As a result, we are better able to implement evidence-based best practices in order to achieve excellent clinical outcomes for our patients. At TMH, we view quality, not as an end point, but as a never-ending pursuit.

Finally, we are investing significant resources to assure that all of our TMH colleagues are not only aware of our duty to provide outstanding care to our patients and families, but that they are empowered to do so.

We are fortunate to have an outstanding team at TMH moving us forward on our journey to recognized world class health care. This team includes our Medical Staff, TMH colleagues, volunteers, donors and our Board of Directors. On behalf of all of our team members, we thank you for placing your trust in us, and we affirm our continuing commitment to our mission of providing compassionate, leading edge, patient-centered health care for all.
Responding to the needs of our patients and the communities we serve, Tallahassee Memorial continued to expand and update its facilities and implement new programs and services to promote health and healing.

**HOSPITAL REVITALIZATION**

During 2006 and 2007, TMH continued with renovation of nursing units at the hospital with the goal of converting all semi-private rooms to private rooms within the next four years. The Angie Deeb Cancer Unit opened its new temporary home on the third floor of the hospital while the seventh floor undergoes a total transformation that will be unveiled as the new Angie Deeb Cancer Unit. Other nursing units that were beautifully renovated and converted to all private patient rooms during the past year include the Diabetes Medical Care Unit and the Dialysis Unit. The TMH Cafeteria is also currently being renovated and once complete in mid-2007, will offer a more efficient and aesthetically pleasing environment as well as new dining choices.

**BREAST HEALTH CENTER OPENS OFFERING DIGITAL MAMMOGRAPHY**

Women in the Big Bend gained access to a comprehensive breast health center nearby, when the Tallahassee Memorial Sharon Ewing Walker Breast Health Center opened in April 2006. Located in Suite 700 of the 1401 Professional Office Building adjacent to the hospital, this center provides a broad array of diagnostic and support services for the detection and treatment of breast cancer including digital mammography, counseling and image recovery services.

**EXPANSION INTO GADSDEN COUNTY**

Expanding our commitment to serve our outer-lying communities, Tallahassee Memorial increased its presence in Gadsden County with the opening of the The Gadsden Outpatient Rehabilitation Center in Quincy in February. This outpatient clinic provides physical, occupational and speech therapy for both pediatric and adult patients. TMH is also providing management services of the newly opened Gadsden Urgent Care Center in Quincy.

**NEW HEART & VASCULAR CENTER**

On May 1, 2007, TMH opened a major artery on our path to world-class health care with the opening of the first phase of the Tallahassee Memorial Heart & Vascular Center on the second floor of the hospital. This $13.4 million renovation provides ease of access and an aesthetically pleasing environment for patients and their families. The first phase includes an expanded pre- and post-procedural unit and a new diagnostic and interventional suite which includes a new hybrid lab that can be used for both cardiac catheterization and vascular procedures, and a new electrophysiology lab.
TMH BEGINS PROCESS TO BECOME A DESIGNATED TRAUMA CENTER

In March 2006, TMH submitted its application to the state of Florida to become a designated trauma center. TMH was also pleased that both the City of Tallahassee and Leon County voted to contribute $300,000 each toward development of the trauma center.

TMH BEGINS OFFERING CHAPLAINCY SERVICES AND CLINICAL PASTORAL EDUCATION

After many years without a chaplain on staff, Tallahassee Memorial was pleased to welcome the Rev. John Galloway as our New Director of Pastoral Care in the spring of 2006. Rev. Galloway immediately began providing chaplain services to patients, family members and TMH colleagues, and soon after joining, he implemented a Clinical Pastoral Education program for theology students and ministers who are seeking clinical training in a hospital setting. Tallahassee Memorial’s CPE program operates as a satellite program of Baptist Health in Jacksonville, accredited by the Association for Clinical Pastoral Education. As part of the program, CPE students provide evening and weekend coverage for chaplain services. The inaugural class of five CPE students provided more than 3,900 visits during their first quarter at TMH.

DA VINCI SURGICAL SYSTEM GOAL IS LESS PAIN, FASTER RECOVERY FOR PATIENTS

Tallahassee Memorial Hospital is the first hospital in the Big Bend and Southwest Georgia regions to acquire the da Vinci™ Surgical System, a state-of-the-art robotic surgery system that can offer benefits of a more precise surgery with the goal of reduced pain and faster recovery for the patients.

Named for the famed artist and scientist Leonardo da Vinci, who laid out the first plans for a robot, the da Vinci™ Surgical System is initially being used at TMH by physicians from Southeastern Urological Center for radical prostatectomy, or removal of the prostate gland.

“We’re excited about the benefits that the da Vinci™ Prostatectomy can provide to our patients,” says Board Certified Urologist Paul Sawyer, M.D. “In addition to the benefits of less pain and quicker recovery, recent studies show that the da Vinci™ System can reduce the risk of urinary incontinence and impotence following surgery.”

ABOVE (from left to right): Jean-Paul Tan, M.D., David Burday, M.D., and Daniell Rackley, M.D. of Southeastern Urological Center are urologists who use the da Vinci Surgical System for removal of the prostate gland. The da Vinci is a robotic surgery system that can offer the benefits of a more precise surgery with the goal of reduced pain and a faster recovery for the patient.

BOTTOM LEFT: Rev. John Galloway, Director of Pastoral Care, (standing in photo) has established a Clinical Pastoral Education Program at TMH for theology students and ministers. He is shown here with two students from the CPE program’s inaugural class, Ed Melvin, an ordained deacon at Good Shepherd Catholic Church, and Ed Staffman, who is seeking ordination in the Jewish (reform) tradition.
LISTENING TO A WOMAN'S HEART — A HEART ATTACK PREVENTION PROGRAM

Heart disease is the leading cause of death among women, but according to a recent independent study conducted for TMH, the majority of women in our community are unaware of this fact. To increase women's knowledge of heart disease, and encourage women who think they may be experiencing a heart attack to seek immediate treatment, the Tallahassee Memorial Heart & Vascular Center launched a Women's Heart Awareness Campaign on January 3, 2007.

“In this campaign, we’re giving women the tools they need to help them be assertive in seeking rapid and appropriate care and we’re educating physicians about their role in treating women for this illness.”

National studies have shown that if certain heart attack patients undergo angioplasty treatment within 90 minutes of arriving at a hospital emergency center, chances of survival are greatly increased. However, women’s heart attack symptoms may not present in the same classic way as men’s symptoms, so many women delay heart attack treatment, reducing the opportunity for successful treatment.

According to Marilyn Cox, M.D. a board-certified cardiologist with Southern Medical Group, “In this campaign, we’re giving women the tools they need to help them be assertive in seeking rapid and appropriate care and we’re educating physicians about their role in treating women for this illness.”
At TMH, our vision is to become a recognized world-class community health care system. The term recognized is important because it means we meet or exceed standards or benchmarks set by outside organizations who are known for measuring quality. During the past year, TMH has received several national recognitions that show we are well on the road to accomplishing our vision.

CANCER CENTER RECEIVES ACCREDITATION WITH COMMENDATION

Tallahassee Memorial’s Cancer Program received accreditation from the American College of Surgeons’ Commission on Cancer for the 56th consecutive year, maintaining the honor of being the longest continuously accredited Comprehensive Community Hospital Cancer Program in Florida and the only such program in the Big Bend Region. This accreditation also has an even higher distinction of “accreditation with commendation,” a distinction currently held by less than 20 percent of all accredited cancer programs.

MUSIC THERAPY RECEIVES INTERNATIONAL RECOGNITION

The Music Therapy Department at TMH received national recognition twice during 2006. In March, they won the prestigious Blair L. Sadler International Healing Arts Competition. This unique service designed to enhance our patient’s care was also featured in a story published in the June 5 edition of the national news magazine, U.S. News and World Report.

TALLAHASSEE MEMORIAL NAMED QUALITY RESPIRATORY CARE INSTITUTION

Tallahassee Memorial was named a Quality Respiratory Care Institution for 2006 by the American Association for Respiratory Care, a designation bestowed on only 10% of the hospitals in the United States.

TMH RECEIVES NATIONAL PERFORMANCE IMPROVEMENT AWARDS

TMH was one of 17 hospitals recognized nationally for excellence in performance improvement by Solucient®, an information products company serving the health care industry. TMH was the only hospital in the country to receive the Solucient 2006 Insight Award in two categories — Clinical Outcomes and Planning & Marketing.

JOINT COMMISSION AWARDS TMH GOLD SEAL OF APPROVAL

In February 2006, TMH underwent its first unannounced visit by the Joint Commission on Accreditation of Healthcare Organizations and earned their Gold Seal of Approval for demonstrating compliance with the Joint Commission’s national standards for health care quality and safety. Additionally, the Joint Commission re-accredited TMH as a Certified Primary Stroke Center in early 2007.
As a not-for-profit community health care system, Tallahassee Memorial HealthCare is a charitable organization that exists to advance the health of the residents of the Big Bend region. The community benefits TMH provides can be measured in many ways including: direct patient care, screenings, education, and through the fund-raising and community service efforts of our colleagues. There are many instances of TMH programs and services that support the health of our community. Here are a few examples:

**CHARITY & UNCOMPENSATED CARE**

As our area’s safety net hospital, Tallahassee Memorial provided 75.7 million dollars of charity and uncompensated care during the 2005-2006 fiscal year. Charity care is the value of services provided to those who meet State of Florida eligibility guidelines. Uncompensated care is service provided to patients who are uninsured or underinsured for which the hospital does not receive payment, including Medicaid shortfall.

**HEALTH SCREENINGS & ASSESSMENTS**

As part of our mission to advance the health of our community, TMH provides a variety of health screenings and assessments for which we receive no reimbursement. For example:

- Colleagues from the Tallahassee Memorial Cancer Center, in partnership with Southeastern Urological Center, provided free prostate cancer screenings to 715 men, including 166 African American men, an ethnic group that is at higher risk for developing prostate cancer than other groups of men.

- The Tallahassee Memorial Neuroscience Center, in cooperation with the Alzheimer’s Association, provided free memory disorder screenings to 102 individuals.

**COMMUNITY HEALTH EDUCATION**

- During 2006, colleagues from TMH’s Respiratory Care Department provided a total of 72 hours of asthma education, utilizing the American Lung Association’s Open Airways for Schools program, to 82 students at six different elementary schools in Leon County.

- In response to the growing incidence of community acquired MRSA (Methicillin Resistant Staphylococcus Aureus), a serious staph infection that is resistant to antibiotics, TMH Community Nurse Educator Sherry Wisham, R.N., conducted more than a dozen presentations to school and community groups throughout the Big Bend region reaching 636 people during 2006. Many in the audience were teachers, administrators and coaches in our school systems. The presentations focus on recognizing the signs of MRSA, as well as steps people can take to help avoid infection.

- Additionally, colleagues from TMH’s Speakers Bureau reached thousands of people with presentations on a wide variety of topics including Women’s Heart Health, Stroke Awareness, Cancer, Nutrition, Diabetes, Alzheimer’s Disease and Parkinson’s Disease to name just a few.
SUPPORT GROUPS

TMH health care professionals serve as hosts and facilitators for dozens of support groups every month, including the following:

- Alzheimer’s Disease
- Bariatric Surgery
- Brain Injury
- Breast Cancer
- Breast-feeding
- Cancer: “I Can Cope” series
- Caregivers
- Diabetes, including Pediatric Diabetes
- Epilepsy
- Hepatitis
- Multiple Sclerosis
- Parkinson’s Disease
- Stroke

For information regarding any of these support groups call the TMH Public Relations Department at 850-431-5875.

COLLEAGUE COMMUNITY
SERVICE & GIVING

This year, TMH colleagues continued their tradition of supporting the community through contributions to United Way of the Big Bend, and serving on the Boards of many different organizations. Additionally, during the last year, TMH sponsored colleague participation in a variety of fund-raising walks for the following organizations:

- American Cancer Society: Relay for Life and Making Strides Against Breast Cancer Walk
- American Heart Association: Heart Walk
- Leukemia & Lymphoma Society: Light the Night Walk
- March of Dimes: WalkAmerica
- National Alliance for the Mentally Ill: Walk for the Minds of America

SUPPORTING OUR SCHOOLS

- TMH partnered with Big Bend AHEC to offer a pilot program to selected high school students within Leon County. During these once-a-month sessions students learned about different health care careers.

- Thirty-one students from Leon, Chiles and Lincoln High Schools participated in the Gifted Externship program. The students were placed in a variety of locations throughout the hospital. Each student is matched with a TMH colleague who serves as a mentor.

- And, TMH continued its long-running Godby Health Connection program. TMH funds this program, which introduces local students to an overview of job opportunities in the health care field. Since the program’s inception in 1992 many of the graduates have later become TMH colleagues.

VOLUNTEERS SERVE PATIENTS AT TMH

TMH is fortunate to have a cadre of hundreds of volunteers who contributed more than 100,000 hours of service and raised over $50,000 dollars to purchase vitally-needed equipment for the hospital. Volunteers activities include running the gift shop, providing directions, staffing hospital waiting rooms, providing pet therapy and music therapy and assisting with pastoral care to name just a few.
10 2007 REPORT TO OUR COMMUNITY

TALLAHASSEE MEMORIAL HEALTHCARE FOUNDATION, INC. exists and operates exclusively for the benefit of Tallahassee Memorial HealthCare (TMH) through charitable, medical, scientific, educational and research funding. TMHF actively supports TMH's broad range of programs that benefit the health of the community and it further serves the public through outreach, education and research projects. Through the foresight, active participation and generosity of benefactors and friends, TMH and TMHF enjoyed remarkable success during the 2005-2006 fiscal year.

THE CHARLOTTE EDWARDS MAGUIRE, M.D. AND TALLAHASSEE MEMORIAL HOSPITAL CENTER FOR CLINICAL SIMULATION AT THE FLORIDA STATE UNIVERSITY COLLEGE OF MEDICINE

Charlotte Edwards Maguire, M.D., retired physician, member of the TMH Foundation’s Board of Trustees and noted philanthropist, has once again shared her fortune for the greater good. Through Dr. Maguire’s generosity to TMH, the Charlotte Edwards Maguire, M.D., and Tallahassee Memorial Hospital Center for Clinical Simulation will be established at the FSU College of Medicine. Dr. Maguire’s contribution will support the Center’s construction and equip it with high-tech, robotic mannequins that will offer FSU medical students the opportunity to learn advanced procedures and protocols in a no-risk environment. FSU’s College of Nursing students will also benefit from this advanced clinical training setting. The Charlotte Edwards Maguire, M.D. and Tallahassee Memorial Hospital Center for Clinical Simulation will stand and serve as a lasting tribute to Dr. Maguire’s and TMH’s vision and commitment to state-of-the-art medical education.

BRYAN ROBINSON ENDOWMENT AWARDS GRANTS TO 18 STUDENTS FOR NEUROSCIENCE RESEARCH

Through the establishment of the Bryan W. Robinson Endowment, the late Dr. Robinson’s vision of making Tallahassee a center of medical excellence and energy was set in motion. Since 1998, earnings from the Robinson Memorial Endowment for the Neurosciences have funded continuing medical education and research grants to more than 95 nurses and 138 physicians and Ph.D. candidates. In 2006, the Robinson Memorial Endowment awarded grants ranging from $250 to $2,500 to 18 students. These young scientists and health care providers are encouraged to spend their lives in education and research helping others. Earnings from the Robinson Memorial Endowment have also provided monies for the purchase of equipment for the Neurosurgical Operating Rooms at TMH and the Bryan W. Robinson Neuroscience Resource Center at TMH. In addition, there has been support for community programs such as TMH’s implementation of the national “Think First” program for the prevention of brain and spinal cord injuries in young school children.

THE C. VIRGINIA BERT, PH.D. ENDOWMENT FOR MEDICAL MUSIC THERAPY AT TALLAHASSEE MEMORIAL IN MEMORY OF JEAN MCDAVID BERT

Music played a central role in the life of Jean McDavid Bert and her family. To honor her memory and her love of music, her daughter, C. Virginia Bert, Ph.D., established an endowment for the Medical Music Therapy Program at Tallahassee Memorial Hospital. The annual distribution from the Bert Endowment will be dedicated to the internship component of the program and the recipient interns will be known as Bert Scholars. Medical Music Therapy is a research-based health profession in which musical activities and counseling are used to address the needs of patients of all ages and abilities in a caring environment. In partnership with the FSU College of Music, Tallahassee Memorial has one of the most highly regarded Medical Music Therapy Programs in the country and has been featured in U. S. News and World Report.

Dr. Bert, a retired educator and former state director of the Florida Department of Home Economics Program, is an active volunteer and exceedingly generous benefactor of both TMH and FSU.

BREAST CANCER PATIENT NAVIGATOR PROGRAM – AMERICAN CANCER SOCIETY GRANT

The American Cancer Society, Florida Division, Inc. has awarded Tallahassee Memorial Hospital a two-year grant to implement a Breast Cancer Patient Navigator Program. Through this grant, TMH hired a breast cancer patient navigator to act as a guide to underserved women in rural areas who are economically depressed and from ethnic minority groups and who develop breast cancer. The breast

C. Virginia Bert, Ph.D.
cancer navigator and the team that will be built around the new position will initiate better communication with patients who have an abnormal mammogram or a positive finding of breast cancer. This team will work to identify financial, physical, cultural or language barriers that can prevent quality cancer care, and guide patients through the health care system.

Breast cancer patients in this population will be screened and tracked throughout the cancer care system. Collaboration between TMH’s health care providers, county health departments, and grassroots support groups will be promoted with an emphasis on using the American Cancer Society’s support systems. This generous grant underscores the long-standing partnership between Tallahassee Memorial and the American Cancer Society, Florida Division in the fight against breast cancer and provides a unique opportunity to address the needs of the medically underserved population of north Florida. The Breast Cancer Patient Navigator Program will increase awareness and access to early detection and prevention of breast cancer and support breast cancer survivors.

Please contact the Tallahassee Memorial HealthCare Foundation to either request complimentary gift and financial planning information or to make a gift. You can reach the Foundation by Telephone (850.431.5389); Fax (850.431.4483); E-mail (contact@tmhfoundation.org) or Letter (1331 East Sixth Avenue, Tallahassee, Florida 32303).

To make a secure credit card donation online, please go to www.tmhfoundation.org and click on Make a Donation.

The Tallahassee Memorial HealthCare Foundation received gifts totaling $8,775,333 during Fiscal Year 2006. See page 14 for a detailed Foundation Gift Report.
HEART ATTACK (AMI) CARE

<table>
<thead>
<tr>
<th>Measure</th>
<th>Compare to State Average</th>
<th>Compare to National Average</th>
<th>TMH Ending March 2005</th>
<th>TMH Ending June 2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aspirin at arrival</td>
<td>Above</td>
<td>Above</td>
<td>98%</td>
<td>97%</td>
</tr>
<tr>
<td>Aspirin at discharge</td>
<td>Above</td>
<td>Above</td>
<td>98%</td>
<td>99%</td>
</tr>
<tr>
<td>Beta Blocker at arrival</td>
<td>Above</td>
<td>Above</td>
<td>97%</td>
<td>95%</td>
</tr>
<tr>
<td>Beta Blocker at discharge</td>
<td>Above</td>
<td>Above</td>
<td>96%</td>
<td>98%</td>
</tr>
<tr>
<td>ACE Inhibitor or ARB for left ventricular systolic dysfunction</td>
<td>Above</td>
<td>Above</td>
<td>94%</td>
<td>91%</td>
</tr>
<tr>
<td>Smoking Cessation Advice</td>
<td>Above</td>
<td>Above</td>
<td>97%</td>
<td>97%</td>
</tr>
</tbody>
</table>

Heart attack patients who receive the following treatments have better outcomes than those who do not:

- Patients who are given aspirin with 24 hours of arriving at the hospital unless aspirin is harmful to the patient (For example, if the patient has an ulcer.)
- Patients who are prescribed aspirin when discharged from the hospital, unless it would be harmful to the patient.
- Patients who are given a beta blocker (a medicine used to treat heart problems) within 24 hours of arriving at the hospital.
- Patients who are prescribed a beta blocker when discharged from the hospital.
- Patients who are given an ACE Inhibitor or ARB (medicines that treat some heart problems) when leaving the hospital.
- Patients who are advised to avoid all tobacco products and second-hand smoke.

SURGICAL CARE IMPROVEMENT/INFECTION PREVENTION

<table>
<thead>
<tr>
<th>Measure</th>
<th>Compare to State Average</th>
<th>Compare to National Average</th>
<th>TMH Ending March 2005</th>
<th>TMH Ending June 2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initial antibiotic timing within one hour</td>
<td>Above</td>
<td>Above</td>
<td>80%</td>
<td>90%</td>
</tr>
</tbody>
</table>

Why is this Important?

Antibiotics are medicines used to prevent and treat infections. Research shows that surgery patients who get the antibiotics within the hour before their operation are less likely to get wound infections. Getting an antibiotic earlier or after surgery begins, is not as effective.
### HEART FAILURE CARE

<table>
<thead>
<tr>
<th>Quality Measure</th>
<th>Compare to State Average</th>
<th>Compare to National Average</th>
<th>TMH Ending March 2005</th>
<th>TMH Ending June 2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACE inhibitor or ARB for left ventricular systolic dysfunction</td>
<td>Above</td>
<td>Above</td>
<td>94%</td>
<td>84%</td>
</tr>
<tr>
<td>Assessment of left ventricular function</td>
<td>Above</td>
<td>Above</td>
<td>93%</td>
<td>97%</td>
</tr>
<tr>
<td>Heart Failure discharge instructions</td>
<td>Above</td>
<td>Above</td>
<td>70%</td>
<td>84%</td>
</tr>
<tr>
<td>Smoking Cessation Advice</td>
<td>Above</td>
<td>Above</td>
<td>91%</td>
<td>99%</td>
</tr>
</tbody>
</table>

Heart failure patients who receive the following treatments have better outcomes than those who do not:

- Patients who have their heart checked to see if the left chamber is pumping. (This is called a left ventricular function assessment.)
- Patients who are prescribed an ACE inhibitor or ARB when leaving the hospital.
- Patients who are given information on how to manage their symptoms (such as weighing every day and avoiding certain foods).
- Patients who are advised to avoid all tobacco products and second-hand smoke.

### PNEUMONIA CARE

<table>
<thead>
<tr>
<th>Quality Measure</th>
<th>Compare to State Average</th>
<th>Compare to National Average</th>
<th>TMH Ending March 2005</th>
<th>TMH Ending June 2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initial Antibiotic Timing</td>
<td>Below*</td>
<td>Below*</td>
<td>63%</td>
<td>60%</td>
</tr>
<tr>
<td>Oxygenation assessment</td>
<td>Above</td>
<td>Above</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Pneumococcal vaccination</td>
<td>Above</td>
<td>Above</td>
<td>69%</td>
<td>91%</td>
</tr>
<tr>
<td>Smoking cessation advice</td>
<td>Above</td>
<td>Above</td>
<td>90%</td>
<td>97%</td>
</tr>
</tbody>
</table>

*TMH has formed a Community Acquired Pneumonia Performance Improvement Team. Specific to the initial antibiotic timing, efforts are focused on a redesign of processes in the Emergency Center to improve the timeliness of identifying and diagnosing pneumonia patients in order to provide the correct antibiotic to the patient faster. We look forward to sharing our improvements in next year’s report.

Pneumonia patients who receive the following treatments have better outcomes than those who do not:

- Patients who have the oxygenation levels in their blood measured within 24 hours of arrival at the hospital (This is called an oxygenation assessment.)
- Patients who are advised to avoid all tobacco products and second-hand smoke.
- Patients who are given a pneumonia vaccine, if they have not already had one, before they leave the hospital.
## GIFTS AND GRANTS OUTRIGHT

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Operations Unrestricted</td>
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</tr>
<tr>
<td>Operations Restricted</td>
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<tr>
<td>Endowments Unrestricted</td>
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<tr>
<td>Endowments Restricted</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$6,017,333</strong></td>
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## GIFTS AND GRANTS ADMINISTERED BY OTHERS

<table>
<thead>
<tr>
<th>Category</th>
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<tbody>
<tr>
<td>Operations Unrestricted</td>
<td>0</td>
</tr>
<tr>
<td>Operations Restricted</td>
<td>198,000</td>
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<tr>
<td>Endowments Unrestricted</td>
<td>0</td>
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<tr>
<td>Endowments Restricted</td>
<td>1,750,000</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$1,948,000</strong></td>
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## GIFTS AND GRANTS DEFERRED

<table>
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<tr>
<td>Operations Restricted</td>
<td>10,000</td>
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<tr>
<td>Endowments Unrestricted</td>
<td>800,000</td>
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<tr>
<td>Endowments Restricted</td>
<td>0</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$810,000</strong></td>
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</tbody>
</table>

**GRAND TOTAL** $8,775,333

## GIFTS AND GRANTS DESIGNATION

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Behavioral Health Center</td>
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<tr>
<td>Bixler Emergency Center</td>
<td>139,388</td>
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<tr>
<td>Cancer Center</td>
<td>485,491</td>
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<tr>
<td>Heart &amp; Vascular Center</td>
<td>82,718</td>
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<tr>
<td>Medicine Services</td>
<td>196,484</td>
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<tr>
<td>Orthopedic &amp; NeuroScience Centers</td>
<td>2,384,649</td>
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<tr>
<td>Surgical Services</td>
<td>1,025</td>
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<tr>
<td>Women's &amp; Children's Services</td>
<td>1,166,673</td>
</tr>
<tr>
<td>Hospital-Wide Services</td>
<td>3,308,292</td>
</tr>
<tr>
<td>Hospital-Wide Services - Deferred</td>
<td>810,000</td>
</tr>
</tbody>
</table>

**GRAND TOTAL** $8,775,333
**BALANCE SHEET AS OF SEPTEMBER 30, 2006**

Cash and short term investments $47,425,000
Accounts receivable, net $66,787,000
Inventories $3,911,500
Prepaid expenses and other assets $19,857,000
Facilities and equipment, net $202,634,500
Bond funds, unexpended construction fund $26,499,000
Other long term investments $5,035,000
Total assets $372,149,000

Accounts payable and accrued expenses $24,983,000
Accrued wages and leave time $13,563,500
Notes and bonds payable $143,252,000
Self insurance reserves $28,390,000
Accrued pension liabilities $47,678,500
Other liabilities $9,729,000
Net assets $104,553,000
Total liabilities and net assets $372,149,000

**EXPENSE DOLLAR**

Salaries, wages and benefits $159,812,900 $0.45
Supplies $51,685,000 $0.15
Drugs $13,932,000 $0.04
Insurance $13,116,000 $0.04
Bad debts $43,858,000 $0.12
Depreciation and interest $26,236,000 $0.07
Other expenses $44,758,800 $0.13
Total operating costs $353,398,700 $1.00
Charity & uncompensated care $75,700,000

**Radiological procedures**
120,732

**EKGs**
44,362

**Number of employees**
3,055

**Surgeries**
18,755

**Emergency Center visits**
70,480

**Births**
4,169

**Laboratory tests**
1,098,087